

SIAM NEWSLETTER

INSIDE THIS ISSUE:

<i>Board Minutes</i>	2
<i>Business Meeting</i>	4
<i>Resources</i>	6
<i>Stone Awards</i>	8
<i>ASPA Dallas</i>	11
<i>New Members</i>	12
<i>Call for Papers</i>	14

Special points of interest:

- Donald Stone Awards: Academic and Practitioner
- Jr. Donald Stone Award
- Recent Book Publications
- Newly Appointed SIAM Members
- Call for Papers
- 4 TADS

FROM THE CHAIR

SIAM FUTURE DIRECTIONS

The Section of Intergovernmental Relations Administration and Management holds a strong reputation because of the wisdom of foundational leaders and impressive scholarship among current members. SIAM members represent and encourage innovative thinking and research in the theory and practice of intergovernmental relations, management and administration. National and local governance depends on these qualities as we address complex social problems in our communities.

SIAM's heritage honors scholarship, practice and the contributions from young scholars. In this newsletter, Carol S. Weissert, the LeRoy Collins Eminent Scholar and Professor of Political Science at Florida State University, and the 2008 recipient of the

Donald C. Stone Scholarship Award, writes about broadened borders that informs us as to the future directions of research in federalism and intergovernmental relations. Bruce D. McDowell, President, Intergovernmental Management Associates, and the 2008 recipient of the Donald C. Stone Award for distinguished contributions to the field of Intergovernmental Relations (IGR), offers his comments regarding the Seven Habits for Intergovernmental Success. Finally, the paper abstract of the 2008 Jr. Stone Award, Steven Putansu, is provided in this newsletter. Steven plans on extending his work at the upcoming Fourth Transatlantic Dialogue on the Status of Inter-Governmental Relations and Multi-Level Governance in Europe and the United States, in Milan, Italy to be held at the Universita Bacconi, June 12-14, 2008.



Jack Meek, Chair
E-mail: meekj@ulv.edu

We can continue to build on these traditions and achievements in intergovernmental research and practice. It is my hope that the SIAM section can find ways to increasingly share curricular designs, scholarship and meaningful insights in practice that assist in communicating and demonstrating ways that improve governance capacity across our communities. After the call for SIAM member contributions, this newsletter lists useful resources and web links members regard in the examination of intergovernmental relations and management. Thanks to those who offered these useful connections. More connections will come, and I look forward to working with SIAM

Jack W. Meek

HAPPY BIRTHDAY SIAM

BY DEIL S. WRIGHT AND CARL W. STENBERG

SIAM has reached its 30th birthday (approximately). There are a few of us who were there then (in the 1970's) when "labor pains" from the Study Committee on Policy Management Assistance (SCOPMA, see Macaluso

1975) gave birth to SIAM as a section in ASPA. There have been many good time and a few bumpy roads since the Section was chartered and posted its first newsletter in 1978.

Part of the impetus in

organizing SIAM was the creation of a new and distinct concept, Intergovernmental Management (IGM). This is neither the time nor place to trace those developments. They have been described



**ASPA CONFERENCE
DALLAS, TEXAS
MARCH 7-11, 2008**

EXECUTIVE BOARD MEETING

By Christopher Stream

Section on Intergovernmental Administration and Management (SIAM)
Executive Committee Meeting Agenda
2008 ASPA Conference
Sunday, March 9, 2008; 7:00 AM to 8:30 AM
Location: Continental Room

Item 1. Approval of Minutes to the October 15, 2007 Mid-Year Meeting

Minutes for the Mid-Year meeting were approved by the members.

Item 4. SIAM Executive Committee Elections (Jack Meek, Chair-elect)

- SIAM Executive Committee election results were reported by Jack Meek.
 - Executive Committee members with the 2005-2008 terms ended at the 2008 ASPA conference: Mary Jane Kuffner Hirt, John Kamensky, and Michael Pagano, as does Craig's term as Chair.
 - The term for the three newly elected Executive Committee members is 2008-2011. This is a great group of new members that were welcomed at the meeting. The newly elected members are: Ian Coyle (Village Manager Village of Brockport, NY.), David Berman (Morrison Institute for Public Policy), David Folz (University of Tennessee).
- Craig Wheeland's term as Chair was completed at the 2008 ASPA Conference and Chair responsibilities were turned over to Jack Meek after the 2008 conference. The new Chair-Elect's term runs 2008-2010. The new chair elect is Ray Cox (University of Akron).

Item 5. Newsletter Report (Barbara Blumer, Editor)

We have a new editor, Barbara Blumer. Welcome Barbara! Newsletter has been good so far and continues to evolve. Barbara would like the newsletter to follow Craig's suggestions from his last "Chair's Column." Barbara needs some help for ideas for proposed articles. So, **PLEASE CONTACT HER WITH ANY AND ALL IDEAS. We also need volunteers for the newsletter committee. We invite ALL members of SIAM to be part of the newsletter committee.**

Item 6. SIAM Web Site (Craig Wheeland, Chair)

- Mike Pagano will no longer serve as "Webmaster." We need to find another SIAM member willing to maintain our Web site.
- Ideas/Issues? Should we put the SIAM site "under" ASPA banner? Would this exclude outside ASPA membership viewing? Would a department be willing to host the site? Please let Jack know if you have any ideas.

Item 7. State and Local Government Review Report (Michael Scicchitano, Editor)

- The State and Local Government Review report was delivered by Michael Scicchitano. (Please see report distributed).
 - SLGR received 86 manuscripts in 2007, the largest number of submissions ever received and an increase in 4 percent from 2006.
- The subscription drive continues to show positive results, and there has been a 17 percent increase in regular subscriptions from 2006 to 2007. The journal continues to focus on reaching out to graduate students, libraries and state/local practitioners.

Item 8. Dues Increase to Pay for SLGR (Craig Wheeland, Chair)

According to the 1996 Memorandum of Agreement with the University of Georgia, SIAM is supposed to pay 70% of the retail subscription price of the journal. We currently pay \$3.73 per issue (or \$11.19 per volume). The current SIAM payment is significantly below the agreed payment. The University of Georgia has offered to accept an increase in our payment of \$5.00 rather than raise our payment per issue the full \$6.07 per issue we owe according to the MOA.

Therefore, it was proposed that SIAM meet this obligation by using the \$2.00 per member we saved in newsletter production costs by going to an emailed newsletter only and by increasing SIAM dues by \$3.00 per member.

While SIAM agreed to this proposal, the Executive Committee really hoped to not see another increase in a year or two, and strongly encouraged SLGR to find other ways (advertising, special issues) to fund future increases and not place the burden solely on the SIAM membership.

The SIAM Executive Committee voted to approve this arrangement. Craig will announce the dues increase at the SIAM General Business meeting scheduled for 8:30 a.m. on March 9, 2008, and then ask ASPA to begin collecting the increase as members renew.

Item 2. Membership Report (Ed Benton, Membership Chair)

- Ed Benton delivered the Membership report. Ed once again sent out letters to members who did not renew their memberships.
- One of the biggest loss of memberships comes from practitioners who move around a lot. SIAM and ASPA lose touch/contact with them. SIAM lost several members in this manner.
- We are also losing older SIAM members and are not replacing them with “younger” members. This is especially true of practitioners and new MPA students. This problem is also one that ASPA overall, as an organization, is dealing with as well.
- ASPA’s decline mirrors SIAM’s decline, so this is a problem in the field and not just a problem within SIAM.
- Ed made a plea, that as professors, we need to make a stronger pitch to our students about the value of ASPA and SIAM. David Hamilton and other members also suggested that SIAM make a plea to ASPA members to join, as well.

Item 3. Treasurer’s Report (Jim Ward, Treasurer)

- The Treasure’s report was distributed by James Ward (please see distributed report).
- As for March 11, 2008, the total revenues were \$6,885.94. Total expenses were \$5,526.09, and the fund balance is \$9,199.04. The SIAM balance is fine. The budget report was approved.

Item 9: Old Business

None

Item 10: New Business

None



**BUSINESS MEETING
DALLAS, TEXAS**

By Christopher Stream

Section on Intergovernmental Administration and Management (SIAM)

General Business Meeting

2008 ASPA Conference

Sunday, March 9, 2008; 7:00 AM to 8:30 AM

Location: Continental Room

Item 1. 2008 Stone Awards

- Academic Award: Professor Carol Weissert, Florida State University
 - Practitioner Award: Dr. Bruce D. McDowell, President, Intergovernmental Management Associations; Fellow, National Academy of Public Administration.
 - Junior Stone Award: Steven Putansu, PhD Candidate, American University.
- Awards and plaques were well received by all in attendance.

Item 2. Approval of Minutes to the March 26, 2007 Meeting

Minutes for the meeting were approved by the members.

Item 3. Membership Report (Ed Benton, Membership Chair)

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- The Treasure’s report was distributed by James Ward (please see distributed report).
 - As for March 11, 2008, the total revenues were \$6,885.94. Total expenses were \$5,526.09, and the fund balance is \$9,199.04.
 - SIAM “saved” some money from last year because the Junior Stone award winner did not attend ASPA.
- The SIAM balance is fine. The budget report was approved.

Item 5. SIAM Executive Committee Elections (Jack Meek, Chair-elect)

SIAM Executive Committee election results were reported by Jack Meek.

- Executive Committee members with 2005-2008 terms ended at the 2008 ASPA conference: Mary Jane Kuffner Hirt, John Kamensky, and Michael Pagano, as does my term as Chair.

The term for the three newly elected Executive Committee members is 2008-2011. This is a great group of new members that were welcomed at the meeting. The newly elected members are Ian Coyle (Village Manager Village of Brockport, NY), David Berman (Morrison Institute for Public Policy), and David Folz (University of Tennessee).

Craig Wheeland's term as Chair was completed at the 2008 ASPA Conference and Chair responsibilities were turned over to Jack Meek after the 08 conference. The new Chair-Elect's term runs 2008-2010. The new chair elect is Ray Cox (University of Akron). Craig Wheeland commented that SIAM members have to recruit members and encouraged us to contact colleagues and practitioners to join and be involved in SIAM.

Item 6. Newsletter Report (Barbara Blumer, Editor)

We have a new editor, Barbara Blumer. Welcome Barbara! Newsletter has been good so far and continues to evolve. Barbara encouraged SIAM members to participate with the newsletter and encouraged members to send her new ideas. Pat Atkins also encouraged members to be part of the newsletter. Barbara would like the newsletter to follow Craig Wheeland's suggestions from his last "Chair's Column." Craig echoed these comments and talked about making the newsletter more useful practitioners and to encourage their involvement in the newsletter. Barbara needs some help for ideas for proposed articles. So, PLEASE CONTACT HER WITH ANY AND ALL IDEAS. We also need volunteers for the newsletter committee. We invite ALL members of SIAM to be part of the newsletter committee.

Item 7. SIAM Web Site (Craig Wheeland, Chair)

- Mike Pagano will no longer serve as "webmaster". We need to find another SIAM member willing to maintain our web site.
- Ideas/Issues? Should we put the SIAM site "under" ASPA banner? Would this exclude outside ASPA membership viewing? Would a department be willing to host the site?
- SIAM members expressed the desire to keep the website available to all people in and out of ASPA. Please let Jack know if you have any ideas.

Item 8. State and Local Government Review Report (Michael Scicchitano, Editor)

- The State and Local Government Review report was delivered by Michael Scicchitano (Please see report distributed).
- The Vinson institute continues to support SIAM's affiliation. They would like to continue this relationship. They have a good staff and the SIAM members expressed their "thanks" for their efforts and hard work.
- SLGR received 86 manuscripts in 2007, the largest number of submission ever received and in increase in 4 percent from 2006.
- The subscription drive continues to show positive results and there has been a 17 percent increase in regular subscriptions from 2006 to 2007. The journal continues to focus on reaching out to graduate students, libraries and state/local practitioners.
- SLGR would like to move to a 4th issue. This will cost money and Mike is attempting to raise the fund for this 4th issue. SLGR is also attempting to reach out more to practitioners and professionals with their new "Governance Matters" section. Dr. Bruce Perlman has accepted the offer to be the new editor of this section.

Item 9. Dues Increase to Pay for SLGR (Craig Wheeland, Chair)

- SIAM dues will increase next year by \$3; they will go from \$22 to \$25.
- According the 1996 Memorandum of Agreement with the University of Georgia, SIAM is supposed to pay 70% of the retail subscription price of the journal. The current SIAM payment is significantly below the agreed payment. Craig Wheeland, in his last act as SIAM chair, and Mike Scicchitano worked out "The Great Dues Compromise." SIAM, in order to meet this obligation, will be using the \$2.00 per member we saved in newsletter production costs by going to an emailed newsletter only and by increasing SIAM dues by \$3.00 per member.
- While SIAM agreed to this proposal, the Executive Committee really hoped to not see another increase in a year or two and strongly encouraged SLGR to find other ways (advertising, special issues) to fund future increases and not place the burden solely on the SIAM membership.

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Item 10: Old/New Business

ACIR 50th Anniversary

Pat Atkins notified the SIAM members of the ACIR anniversary. She asked members to send her any ideas about how that “celebration” could take shape. She would be appreciative of any suggestions.

RESOURCES

RECENT PUBLICATIONS

“Networks and Collaborative Solutions to Performance Measurement and Improvement in Sub-Saharan Africa.” Mark A. Glaser, Chapter 4 in *Performance Accountability and Combating Corruption*. Anwar Shah (ed.) Washington, D.C.: World Bank, 2007: 89-131.

Urban and Regional Policies for Metropolitan Livability, edited by David K. Hamilton and Patricia S. Atkins, M.E. Sharpe, 2008.

REFERENCES

American Political Science Association, Urban Politics Section, Selected eData Archives

<http://www.apsanet.org/~urban/data.html>

Thank you Dr. Patricia Atkins for this reference.

University of Northern Illinois
Collaboration/Network Research

This research program studies the ways in which organizations in the public, private, and non-profit sectors can work together to provide better public services. Public service production and delivery collaborative arrangements and networks are the focus.

28E Website

http://www.mpa.niu.edu/pub_ad/research/index.shtml

Thank you Dr. Jack Meek for this reference.

THANK YOU, DR. WHEELAND!!!

SIAM is very grateful to Dr. Craig Wheeland for his leadership over the past years.

We would be remiss if we didn't take a few moments to recognize all of Dr. Wheeland's dedication and hard work that contributed to the successfulness of SIAM.

Dr. Craig Wheeland served as the chair-elect for two years before becoming chair in 2006. Craig's kind disposition and dedication to SIAM have earned him the respect and admiration of the SIAM Board, and the membership as a whole.



Craig's ability to put an issue into perspective and provide wise and ethical guidance has been much appreciated by all of us who have worked with him. We look forward to his continued contributions as a member of the organization.

Thank you, Dr. Wheeland.

THANK YOU, DR. PAGANO !!!

As Webmaster for many years, Dr. Mike Pagano ensured that SIAM has had a presence on the Web. Thanks to Mike, SIAM members could easily access newsletters, meeting minutes, bylaws, and current as well as historical information about SIAM. Anyone who has ever worked with Mike will tell you how efficient he is at always getting things done, no matter how small or large, and how enjoyable he is to work with. We are sad to see Mike step down from this position. We do appreciate Mike very much, since he has graciously and willingly continued serving as Webmaster one more time—only for this edition of the newsletter.

Thank you, Dr. Pagano.

Greetings--

For the upcoming newsletter for the Section of Intergovernmental Administration and Management (SIAM) the newsletter editor and committee is looking for members to submit items of interests and reference for other SIAM members, such as recent book publications, journal symposia and Web-based collection efforts and references that focus on intergovernmental administration and management. Full citations of these items are needed. Your assistance in making these important items more visible to our members is welcome.

Please send your items to Barbara Blumer, (BBR@co.clark.nv.us) Editor of the Newsletter.

Jack W. Meek
Chair SIAM
University of La Verne

DONALD C. STONE AWARDS

SIAM presents three awards annually. Each of these awards is named after Donald Stone. One award is given to a practitioner, one to an academic, and one to a student for an outstanding paper.

CONGRATULATIONS TO DR. MC DOWELL, DR. WEISSERT, AND STEVEN PUTANSU

PRACTITIONER AWARD DR. BRUCE MCDOWELL

SEVEN HABITS FOR INTERGOVERNMENTAL SUCCESS

Dr. Bruce D. McDowell, FAICP
President, Intergovernmental
Management Associates



Dr. Craig Wheeland presents the Donald C. Stone Award to Practitioner Dr. Bruce McDowell

Here is my list of essential IGR practices that need to be kept alive now more than ever.

1. Reminders: Constantly remind people (including policy makers, candidates, professionals, and citizens alike) that all three levels of government—federal, state, and local—must work together to get the job done in most functions of American government. The mix of responsibilities varies from one function to another, but seldom can one level of government do it alone. Illustrations are everywhere. Just in my last two years of projects, I have found them in transportation, water pollution control, national defense, water resource development, and protection against terrorism.

2. State and local center of gravity: Even though the federal government often may lead in policy development, and may offer financial incentives to get state and local governments involved, a close look often reveals that most of the heavy lifting of actually implementing policy, finding the money, and getting the job done on the ground is left to the state and local governments. And, in those cases where the federal government fails to lead—such as its current inaction on immigration reform—the states and local governments take over to

supply the principle problem solving in response to immediate needs until the federal government can sort-out its proper role. In numerous cases over the years, state and local innovations have provided the basis for later federal programs that spread the best practices nationwide. So, constant reminders about this central role of the state and local governments are continually needed. National policy debates too often make it seem that the federal government's role is the main thing to decide, and the state and local roles become only an afterthought. That may be too late to ensure best results. The whole intergovernmental system needs to be considered together to ensure best results. That's the main thrust of a January 2008 national transportation finance report I directed for an intergovernmental consortium.

3. The Census of Governments:

Many of the data needed to describe the diverse governments involved in particular functions and in delivering services are collected every five years in the U.S. Census of Governments. These counts occur on the years 2 and 7 of each decade, and are available a year or so later. The data include numbers of employees and amounts of funding in addition to the types and structures of governmental units. State-by-state details are also available. Unfortunately, this Census is not as robust or widely distributed as in the past, and it is not used as much as it should be. So it is in danger of being even further diminished. "Use it or lose it" applies here. ACIR used to be one of the nation's main users of these data; without ACIR, it is up to every IGR specialist to become a major user and promoter of this fragile national resource. It is at the core of telling the IGR story behind every function of government.

I could not have been more pleased in March 2008 when I received the Donald C. Stone Award for distinguished contributions to the field of Intergovernmental Relations (IGR). Don Stone and many previous recipients of this pinnacle honor in our field have been inspirations to me throughout my 49 years in the business.

So, as I prepared to receive this award, I began to think about the essence of the practice of intergovernmental relations. Following is a list of the seven practices I have found most useful over the years. They have become "habits" I draw upon when I approach a new intergovernmental assignment—as I continue to do every year.

Intergovernmental relations has become more essential to governing America every year since I began working on it in 1959—just a few months before the U.S. Advisory Commission on Intergovernmental Relations (ACIR) was established. So my fundamental plea to SIAM members and anyone else who will listen is to resist the thought that IGR has become less important in the years since ACIR was decommissioned by Congress in 1996.

Continued from page 8

4. Governing by network: Much of what we used to think of as intergovernmental relations is now addressed in the literature of network government. The main difference now is that the networks that used to be described as being primarily intergovernmental are now increasingly public-private as well. So the networks have expanded in scope. But the key process used is still **effective consultation**. It is not so much the laws and organizational structures that get common interests satisfied in a network as it is consultations and negotiations about how to work together toward common ends in specific situations. So the art of effective consultation rises to the top of the list of skills needed to govern by network. And that should be among the principal skills of IGR specialists.

5. Boundary-crossing institutions: Practically speaking, governing by network requires facilitation. The words “intergovernmental” and “public-private” both connote working across boundaries. The voids between the separate public and private organizations making up the network theoretically can be bridged voluntarily. However, such crossings are too often weak and unproductive. So formal organizations designed specifically to enhance such crossings are commonly put in place. We know them as regional councils, interstate commissions, joint services districts and authorities, compacts, or ACIRs. More than half the states had their own state ACIRs at one time, but they have not been counted recently, so it is hard to say how many there are today. Well over 500 regional councils (generally multi-county or city-county) are doing important work in a variety of functions—prominently including transportation coordination, air quality control, and economic development. A significant number of multi-state river basin commissions and compacts are helping to share water resources, control floods, and regulate flows for environmental purposes. Several multi-state economic development commissions are promoting growth and development in underdeveloped sections of the nation. Not all of these organizations have been notably effective; some are seen as toothless. But, at least they all provide continuing dialogues and the potential to facilitate problem-solving across boundaries that would otherwise completely isolate neighboring governments from each other. IGR specialists have a

policy-makers and citizens for the positive boundary-crossing accomplishments they provide. Robert Agranoff's 2007 book, *Managing within Networks*, demonstrates specifically how several of these boundary-crossing organizations have added value to the regions where they are working. IGR specialists should be spreading research results like these more effectively across the nation.

6. Intergovernmental plans and agreements: One of the main functions of the boundary-crossing organizations is to focus efforts of the partners they bring together on preparing problem-solving plans and making agreements to implement those plans. To be effective, all the partners (including federal) must sign off and commit to implementation. Planning techniques have improved vastly in recent years; they are now much more fact-based and precisely quantified—and they are still improving. **The power of the facts, rather than just the power of the politics, has been found to increase the level of trust** in the process to the point where agreements can be seen to be based on equitable physical, environmental, economic, and other improvements being optimized across a whole region in a way that no single jurisdiction could attain on its own. I've seen this demonstrated most recently in a study I worked on to help clean-up the six-state plus DC Chesapeake Bay region. The “art of the plan” and the “art of the deal” are key skills the IGR specialist needs at the ready in his or her tool kit.

7. Performance, results, and accountability: Well laid cross-boundary plans nowadays should emphasize performance goals, performance measures, and quantified means of tracking progress toward achieving the performance goals. This is a corollary to the proposition above regarding the power of facts (or the power of science) to move public policy beyond the exercise of pure politics. Performance is a way of measuring what the public is getting for the taxes they pay, and how equitable the results are. Instead of simply “counting the votes,” IGR specialists should be asking, how can the largest number get the greatest benefits without

disadvantaging anyone? Framing an intergovernmental plan this way, and crafting an implementation agreement to achieve it, could set up an effective accountability process based on real-time progress reporting. The boundary-crossing organization would be responsible for bringing the parties together, sealing the required agreements, collecting and reporting timely performance data, and providing a public forum to discuss progress periodically. Even without sanctions other than the power of publicity, this process should be helpful in turning the public dialogue more directly toward results.

To many of you, this may sound like IGR 101. But I have found that even these basics often do not penetrate into the public policy arena to the extent they should. It is our job to see that they are kept on the top burner for all to see. I hope ACIR's 50th anniversary next year will boost our ability to spread these core messages more effectively.

**ACADEMIA AWARD
DR. CAROL S. WEISSERT**

For decades, U.S. federalism scholars have focused primarily on our own country—only occasionally looking beyond our nation’s borders to Canada, Australia, and perhaps Germany and Switzerland. But times have changed and what a difference it has made.

As editor of *Publius: The Journal of Federalism*, I am privileged to read some of the finest scholarship in federalism and intergovernmental relations. And much of the most theoretically and empirically exciting comes from outside the United States and much of the best is expressly comparative in nature. Whether it is comparing the methods of formal and informal intergovernmental relationships, looking at the impact of asymmetrical federalism on fiscal relationships among governments or examining federalism and economic reform or the welfare state, the work is noteworthy, sometimes path-breaking.



Dr. Craig Wheeland presents the Donald C. Stone Academia Award to Dr. Carol Weissert

What has happened? In part, federalism has become increasingly popular in countries in Europe, Asia, and Africa. These countries are not copying the U.S., Canadian or German models but are crafting federalism structures to meet their own needs. The European Union has adopted a form of federalism that has sparked productive research on accountability, power sharing, and economic development. Federalism is offered as a solution for multi-

ethnic situations, and asymmetrical federalism has emerged to respond to ethnic demands.

Another factor is the failure of federalism in Russia and its tenuous state in other countries. Failure allows scholars to study what works and what doesn’t much more effectively than in more established systems.

While clearly U.S. federalism, devolution, power shifts and fiscal relationships remain important, there are many options available abroad to test our hypotheses and develop new ones. I encourage SIAM members to read the comparative federalism literature in *Publius* and other journals, and in a number of recent books and engage. You will not be sorry.

**JR. STONE AWARD
STEVEN PUTANSU**



Dr. Craig Wheeland presents the Jr. Stone Award to Steven Putansu

Abstract:

“The Public Manager in Networked Governance: Assessing the Network Structure.”

“The combination of wicked policy problems and the forces of globalization have led to an increased use of the network structure by public managers to accomplish program goals. Networks became increasingly common following New Public Management, the National Performance Review and increased devolution of authority to the states in the 1990s. Coinciding with this increase in the occurrence of networks was an increase in research examining this organizational type and the public managers within them. This article reviews literature contributing to theories of networked public organizations, attributes of successful public managers within networks, and measurements of the outcomes produced by networks. It then identifies gaps between developed theory and empirical research and offers several suggestions for future network research.”

ASPA ANNUAL CONVENTION DALLAS, TEXAS MARCH 7-11, 2008



Dr. Wheeland "passing the gavel" to Dr. Meek



Dr. Harvey White welcoming SIAM members





NEW EXECUTIVE COMMITTEE MEMBERS

SIAM is proud to announce and welcome recently elected members to the Executive Committee:

Dr. David Berman, Ian Coyle, and Dr. David Folz.



Dr. David R. Berman is a senior research fellow at the Morrison Institute for Public Policy and a Professor Emeritus of Political Science at Arizona State University. He has produced eight books, some of which have gone into multiple editions, and more than 60 published papers, book chapters, or referred articles dealing with state and local government, politics, and public policy and intergovernmental relations. Among his books are *Local Government and the States: Autonomy, Politics and Policy*. Armonk, New York: M.E. Sharpe, Inc., 2003; and *State and Local Politics*. Armonk, New York: M.E. Sharpe, Inc., revised ninth edition, 2000. He is a regular contributor on state-local relations to the *Municipal Year Book*. He holds a bachelor's degree from Rockford College in Rockford, Illinois, and both a master's degree and a doctorate from the American University in Washington, D.C. Professionally, service includes membership on the Executive Committee of the Federalism and Intergovernmental Relations section, American Political Science Association. He has served as project reviewer for the National Science Foundation, Brookings Institution, and U.S. Advisory Commission on Intergovernmental Relations. He has received research grants and contracts from the National Endowment for the Humanities, International City/County Management Association, and National Conference of State Legislatures, among others.



Ian Coyle is currently the Village Manager for the Village of Brockport (pop., 8,103), a full service municipal government in Western New York, about twenty minutes west of the City of Rochester. In his position of Village Manager, Ian is CAO and CFO and responsible for a staff of one-hundred employees and a budget of \$6 million dollars. In addition to his service in Brockport, Ian is an adjunct instructor of public administration at The College at Brockport-State University of NY and DeVry University, teaching MPA courses at both institutions. Ian is an involved and active member of ASPA, serving as Vice President of the Greater Rochester Chapter since 2005; and ICMA, where he is one of a handful of practitioners on the ICMA Press Editorial Advisory Board. He also serves on ICMA's Government and Policy Affairs Committee, Town/Gown Committee and sits on the state-wide Board of Directors of the NYS City/County Management Association.

Ian received his B.A. in Political Science from St. Bonaventure University and his MPA from the University at Albany's Rockefeller College of Public Affairs and Policy.

Dr. David H. Folz is a professor of Political Science and Faculty Associate at the Howard Baker Center for Public Policy at the University of Tennessee, Knoxville. He received the Ph.D. degree in Political Science from the University of Tennessee in 1985, the Master of Science in Planning from the UT Graduate School of Planning in 1977 and the Bachelor of Arts in History from UT in 1974. He has several years of professional experience as an urban planner, city management intern, and a technical consultant for state and local governments.

Professor Folz is an active, well-established scholar in local government management, environmental policy, survey research, and state politics. He has published two scholarly books, twenty-two articles in referred journals and scholarly books, numerous research monographs and more than 30 professional conference papers. He served the UT Department of Political Science as MPA Coordinator for eleven years (1992-2003), leading the program to its first ever accreditation by the National Association of Schools of Public Affairs and Administration (NASPAA) in 2002. He established the first UT Chapter of Pi Alpha Alpha, the national public administration honor society. Since 2004, he has served as Editor of the Reviews and Essays section of the *State and Local Government Review*, a highly regarded journal in political science and public administration.

Professor Folz teaches Research Methods and Public Management seminars in the UT MPA program and upper division political science courses in State Politics and Political Analysis. He has been designated "Professor of the Year" by the political science graduate student association. He coordinates the Tennessee Legislative Internship Program and helped to establish a city management internship program for MPA students in conjunction with the staff of the UT Municipal Technical Advisory Service and the UT Institute for Public Service.



Financial Report
ASPA 2008 Annual Conference
Dallas, Texas
For Period March 26, 2007 to March 11, 2008

By James Ward

BEGINNING BALANCE.....\$7,839.19

REVENUES

Rebates..... \$6,856.00

Interests..... \$ 29.94

TOTAL REVENUES..... \$6,885.94

EXPENSES

Plaques/Shipping (Chris Stream)..... \$ 273.43

Travel (Kendra Stewart)..... \$ 704.19

Carl Vinson Institute (SLGR)..... \$1,428.59

ASPA Booth (2008 Conference)..... \$ 300.00

Carl Vinson Institute (SLGR)..... \$1,432.32

Carl Vinson Institute (SLGR)..... \$1,387.56

TOTAL EXPENSES..... \$5,526.09

FUND BALANCE.....\$9,199.04

CALL FOR PAPERS



GOVERNANCE IN THE MIDST OF DIVERSITY

BRIDGING OPPORTUNITY AND CHALLENGE

ASPA 2009 ANNUAL CONFERENCE MIAMI, FLORIDA - MARCH 20-24

ASPA invites you to submit a proposal to be considered for the 70th Annual Conference being held at the Hyatt Regency Miami. The deadline for submissions is July 18, 2008. This conference will explore and develop innovative practices for public administration to address the growing diversity of communities around the country. It emphasizes the importance of context and culture on the sustainability of innovations, and ASPA's role in supporting public administration globally from a U.S. perspective.

The practice and theory of public administration is at a crossroads. Communities are becoming increasingly diverse due to globalization, market competition, and in some cases open borders. Together these phenomena have created new opportunities and challenges that traditional public administration structures and practices are not designed to address. This conference seeks to provide a platform on which to build a new knowledge base that can help inform public administration practice and

theory in the midst of diversity.

Program Tracks

- Non-profit Sector
- Professionalism and Ethics
- Local Government Financing
- Housing Policies and Human Services
- Performance Management
- Citizen Engagement
- The Public Administration of Immigration
- Personnel Administration
- E-governance and Emerging Technologies
- Transportation Policies
- Environmental Issues
- Founders' Forum
- Emergency Management

Review of Internationally Submitted Spanish Language Proposals

In keeping with the conference theme, we will solicit and accept

Spanish-language panel and paper proposals submitted by scholars and practitioners from outside the U.S., especially Latin America. We will review these based on the same criteria and process as English-language proposals. The Host Committee is exploring potential funding sources to cover the cost of bilingual English-Spanish translation in one room in one day of the conference. If this is not financially feasible, accepted Spanish-language papers will be presented in Spanish. Their authors will make available one-page English abstracts during the sessions, under procedures developed by the Conference Management Committee.

4TH ANNUAL TRANSATLANTIC DIALOGUE

SIAM co-sponsored the 4th Annual Trans-Atlantic Dialogue (4th TAD) held at Bocconi University in Milan, Italy, June 12-14, 2008.

The theme of the conference is "The Status of Inter-Governmental Relations and

Multi-level Governance in Europe and the US."

Two members of SIAM's Executive Committee, Jack Meek and J. Ed Benton, volunteered to represent SIAM as co-chairs of the 4th TAD.

Also in attendance were SIAM's Jr. Stone Award recipient, Steven Putansu, and SIAM member Dr. Carl Stenberg.



WEBMASTER NEEDED

THIS IS A REQUEST FOR A VOLUNTEER TO BE THE SIAM WEBMASTER

A volunteer is needed to maintain the SIAM website. The position, which requires minimal time, needs to be filled as soon as possible. There are about ten Web Pages that require periodic updating. You may check the Website at <http://www.uic.edu/cuppa/pa/siam/Default.htm> to view the pages for an idea of the content and time involved.

**Please contact SIAM Chairman Jack Meek at meekj@ulv.edu
if you are willing to volunteer as Webmaster.**



NEWSLETTER COMMITTEE

MEMBERS NEEDED

The Newsletter Committee is asking for members to volunteer to be on the committee. The time required is minimal.

If you are interested in volunteering, please contact
SIAM Chairman Jack Meek at meekj@ulv.edu

Continued from pg 1

elsewhere (Wright and Stenberg 2007; Wright and Krane 1998; Wright 1990). What we would like to share with the Section members (and others) is a table that tracks

the use of IGM, plus IGR (Intergovernmental Relations), and FED (Federalism) across seven decades in the nearly 3,500 articles appearing in *PAR*. See Table 1, page 17.

The two of us are using this initial analysis as a springboard for one of 15-20 essays in the "Foundation Series" that *PAR* editor Richard Stillman has commissioned. We hope to have a finished draft of the essay (about 35 pp.) soon. Part of our thesis in the essay is that IGM, IEGR, and FED are foundation concepts forming a base for the contemporary flood of articles using the concepts of governance, collaboration, and networking. See Table 2, page 17.

Carl presented the paper at the 4th TAD (Trans-Atlantic Dialogue) session of the European Group of Public Administration (EGPA) in Milan on June 12, 2008. If you have any thoughts reactions, suggestions, or interpretations regarding the tables, please feel free to share them.

Ann Macaluso, 1975. "Background and History of the Study Committee Policy Management Assistance." *Public Administration Review*, (Special Issue), 35:695-700.

Deil S. Wright and Carl W. Stenberg, 2007. "Federalism Intergovernmental Relations, and Intergorvenmental Management." In Jack Rabin and others (eds), *Handbook of Public Administration* (3rd ed.). New York, N.Y.: Taylor and Francis, pp.407-479.

Deil S. Wright and Dale Krane, 1998. "Intergovernmental Management." In Jay Shafritz (ed.) *International Encyclopedia of Public Policy and Administration*. Boulder, Colo. Westview Press, pp. 1162-1168.

Deil S. Wright, 1990. "Federalism, Intergovernmental Relations, and Intergovernmental Management: Historical Reflections and Conceptual Comparisons." *Public Administration Review*, 50: 168-175.

Table 1. Articles Using the Concepts of Intergovernmental Management (IGM), Intergovernmental Relations (IGR, and Federalism (FED) in *Public Administration Review*, 1940-2007 (vols.1-67) *

	IGM	IGR	FED
1940-1950	0	13	13
1951-1960	0	33	13
1961-1970	0	62	55
1971-1980	10	125	108
1981-1990	20	100	104
1991-2000	12	69	89
2001-2007	10	45	56
Total	52	447	438

*Sources: Frequencies for 1940 to 2000 are from the jstor Website. Those for 2001-2007 are from the Blackwell-Synergy Website.

The frequencies are for articles that have the respective concepts in one (or more) of the following: article title, article abstract, or article text.

Table 2. Articles Using the Concepts of Governance, Collaboration, and Network in *Public Administration Review*, 1940-2007 (vols.1-67) *

	Governance	Collaboration**	Network***
1940-1950	4	51	24
1951-1960	4	28	25
1961-1970	22	34	51
1971-1980	73	64	113
1981-1990	109	40	118
1991-2000	198	60	118
2001-2007	308	176	252
Total	718	453	701

*Sources: Frequencies for 1940 to 2000 are from the jstor Website. Those for 2001-2007 are from the Blackwell-Synergy Website.

**Includes collaborate and collaborating.

***Includes networks and networking.



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