

UIC Campus Master Plan Vision Statement

Master Plan Advisory Committee

November 26, 2008

The UIC Campus of the Future will be a public destination that integrates the learning environment for scholarship with the urban vitality of a global Chicago. At UIC, students, faculty, staff, alumni, collaborators, visitors, neighbors, donors, friends, and potential development partners and other stakeholders will experience a vibrant campus – featuring sustainable buildings and landscapes – that engages the learner, satisfies the curious, inspires the creative and attracts the passerby.

Principles

The following principles will guide the work of UIC's consultant and the Master Plan Advisory Committee and should be reflected in the campus master plan report:

- Encourage mixed-use physical improvements whose adaptability supports compatible educational, civic and commercial activities.
- Recommend physical campus improvements to provide universal accessibility and attract and sustain public use for all.
- Enhance the inter-relationship between the campus and the community by ensuring that physical improvements promote way-finding, social interaction, pedestrian traffic and active use of outdoor spaces.
- Enhance the identity and presence of the campus by thoughtful design of gateways and edges.
- Improve the practical and symbolic bonds unifying the east and west sides of campus, reducing impediments to the flow of people and implementing

way-finding, landscape features and edge treatments that highlight an urban campus identity.

- Identify potential sites for future buildings and facilities that would support evolving and emergent strategic initiatives in teaching, research, and patient care; in considering such sites, recognize the need to balance adaptive reuse and conversion opportunities against new construction alternatives.
- Prudently evaluate availability and desirability of adjacent sites not currently owned by UIC, considering fiscal feasibility, campus identity and urban community-building objectives.
- Identify opportunities to make physical improvements to enhance campus sustainability and thereby reduce its carbon footprint and conserve natural resources.
- Demonstrate prudent consideration of the capital and operating and maintenance costs of recommended improvements and sensitivity to the economic and fiscal constraints faced by the campus.
- As much as possible, plan with an eye toward political, economic, technological and social changes which are on the horizon and may affect learning, research and patient care.

Process and Plan

The planning *process* will carefully and systematically involve a representative cross section of the stakeholders of the plan. This involvement will include an initial brainstorming reconnaissance to identify needs and desires, an intermediate assessment of physical development scenarios generated by the consultant in response to specific imagined futures, circulation of a final draft to obtain organized input from stakeholders and invited public presentation of the completed plan.

The *plan* should include:

- Guidelines for future use of space and place.
- At least three development scenarios that describe future physical improvements for select features of the campus composed in response to stakeholder input and consistent with the academic needs of the campus and the principles described above.
- Guidelines regarding land use and physical design criteria for use in making choices between conversion of existing facilities and new construction.
- Recommendations regarding physical development strategies that anticipate and show what UIC and potential partners can do to prepare for the physical improvements described in the scenarios and final plan.
- Recommendations for prioritizing development strategies and phasing of physical improvements.

Additional Planning Principles

Although the following principles address activities that go beyond the scope of the consultant's contract, they should guide UIC in the long-run as it renews and redevelops its campus:

- Explore the formation of civic partnerships with public, private, and non-profit stakeholders whose members will work together to build and strengthen UIC as a gateway to higher education.
- Utilize appropriate financial, land use and physical design criteria in making choices between renovation and conversion of existing facilities and construction of new buildings.
- Secure changes in public policies and devise incentives, programs and regulations to further campus objectives for future use of space and place.

- Consider how the physical environment of the campus may need to change given the evolution of on-campus pedagogies, as well as distance learning and virtual reality technologies.
- Develop strategies and plans for "repurposing" buildings that have become functionally obsolete.

Appendix A: Campus Development Plan Program Elements

Campus-wide Considerations

Student Housing

Although the campus does not plan a major expansion of on-campus housing, the plan should contemplate potential locations for future expansion if it should occur. The plan should also identify appropriate locations for providing "commuter housing" which would offer non-resident students the programs and amenities associated with on-campus residential facilities such as resident advisors, student activities, food service, lounge and study space, and locker facilities.

Technology

The plan should also address potential impacts of mobile technologies and associated requirements including access to networks via campus wi-fi and cellular/third-party carriers and suitable power sources.

2016 Olympics

The plan should consider likely needs and responses in the event that Chicago is selected as the site for the 2016 Olympics and that UIC facilities, in turn, are chosen as venues for various events and/or competitions.

Parking

The plan should reflect the need to provide sufficient accessible and affordable vehicular parking for students, faculty, staff and visitors who cannot or choose not to use public transportation. Preferred bicycle rack locations should also be identified.

West Side of Campus

FY2010 Capital Priorities

New Construction

- College of Pharmacy Addition (West Campus)

Renovation

- College of Dentistry
- Medical Sciences Building
- College of Pharmacy

Illinois Bill of Health Elements

Proposed \$425M Clinical Tower (Smith Group CON Study)

Proposed \$375M Shared Use West Campus Instructional Facility

Other Aspirations

SPH-W replacement building

Comments:

1. The Children of Peace School site presents a unique opportunity for UIC.
2. The acquisition of property south of Roosevelt Road should be considered in addition to development of other sites north of Roosevelt Road that are already owned by UIC.
3. The SPH-E site has significant development capacity.

East Side of Campus

FY2010 Capital Priorities

New Construction

Advanced Chemical technologies Building

Renovation

Science and Engineering Lab Building

University Hall Façade Repairs

Stevenson Hall Classroom Building Modernization

Special Initiatives

IRAD Building (in partnership with Secretary of State)

Visitor/Alumni Center (contingent on fundraising)

Other Aspirations (No funding source identified)

New Buildings

Signature Center for Arts and Art Education Building

CBA Building

Engineering Building

Shared Use Education, Social Work, CUPPA and LAS

Classroom/Office Building

Expansion of Hull House Museum

Library Storage Facility

Science Library

Daycare, especially for infants

Graduate Student Commons

School of Continuing Studies Front Office Functions

Institute for Urban Leadership

Other Enhancements

Writers Colony, in conjunction with student housing

Creation of plaza on south side of A&A Building

Enhancement of Burnham Hall Quadrangle

Future Vision

Creation of major gateway consistent with the Burnham Plan to support development of a mixed-use retail arcade anchored by the CTA station and comprehensive improvements of the CUPPA/ADH site, Peoria Street streetscape and Eisenhower Expressway overpass.

Notes:

1. The plan should identify suitable uses for the Commonwealth Edison substation site that is located east of Grant Hall.
2. Alternatives for relocation of the Plant Research facility site should be considered.

Appendix B: Key VCAS Capital Strategy Elements

(These strategies are elaborated upon in a document titled "2008 Capital Strategy Update" which will be posted as a separate document).

1. Efforts to improve the condition of existing buildings via the combination of available funding sources should continue.
2. Demolition of substandard buildings should be considered when feasible, both to reduce UIC's deferred maintenance backlog and also to increase the level of O&M resources that can be devoted to remaining buildings.
3. The demolition of SPH-E, RRB and MAB should be considered.
4. Disposal of peripheral sites should be considered via appropriate land swaps or market transactions if feasible and if the revenue that would be generated could be used to create new space in more appropriate locations.
5. The potential for mixed-use/joint development of commercially viable real estate parcels should be evaluated.

Appendix C: Key Documents Provided as Background to Master Plan Consultant

2010 Visioning Report
UIC Strategic Plan
College Strategic Plans
Enrollment Statistics and Analysis
Existing Space Inventory
Historical Data
UIC Capital Strategy Update Report
“Planning UIC’s West End: Past and Future” prepared by Master Planning Section, Office of Planning and Resources Management, The University of Illinois at Chicago Circle
“Users’ Assessments of the Physical Environment of the UIC Campus” prepared by Roberta M. Feldman
Interview with Walter Netsch
“Transportation System Technical Report”: Illinois Medical District Transportation System by Barton-Aschman Associates, Inc.
History of the Establishment of the Medical Center
Provisional Long-Range Campus Planning Report 1971-1980
Newberry Street Development, Traffic Impact Analysis by Metro Transportation Group, Inc.
Traffic Signal Warrant Study, Taylor Street by Metro Transportation Group, Inc.
Traffic Signal Warrant Study, Harrison Street by Metro Transportation Group, Inc.
Executive Overview, East Campus Development Options
Building List Information (current)
Building Architect Information (current)
Building Fund Source (current)
Parking Lot Details (current)
Campus Building Information (2000-2006) – “All Buildings”
JJR Master Plan Executive Summary
JJR Master Plan Technical Report
JJR Master Plan Design Guidelines
JJR Master Plan Meeting Notes

Appendix D: Master Plan Advisory Committee Membership Roster

Co-Chairs: Lon Kaufman, Vice Provost for Planning and Programs
Joseph Muscarella, Vice Chancellor for Administrative Services

Members:

June Wencel-Drake, Executive Associate Dean, College of Applied Health Sciences
Robert Somol, Director of Architecture, College of Architecture and the Arts
James Pierce, Executive Director for Academic Administration, College of Business Administration
Bruce Graham, Dean, College of Dentistry
Celina Sima, Associate Dean for Academic Affairs, College of Education
Sohail Murad, Head, Department of Chemical Engineering, College of Engineering
Amy Levant, Associate Dean for Administration, Graduate College
Jacob Mueller, Director of Operations, Honors College
Dennis McCauley, Associate Dean for Administration, Jane Addams College of Social Work
Steve Jones, Associate Dean, College of Liberal Arts and Sciences
Jay Lambrecht, Associate University Librarian, University Library
Larry Tobacman, Senior Associate Dean for Research, College of Medicine
Patrick Robinson, Executive Assistant Dean, College of Nursing
James Bono, Associate Dean for Business Affairs, College of Pharmacy
William Beck, Associate Dean for Research, College of Pharmacy
Sylvia Furner, Interim Dean, School of Public Health
Martin Jaffe, Director of the Urban Planning & Policy Program, College of Urban Planning and Policy
Eileen Tanner, Special Assistant to Campus Relations, Office of the Vice Chancellor for External Affairs
Randolph Alexander, Senior Director of Development, Office of the Vice Chancellor for Development
John Hiltcher, Assistant Director, Office for Capital Programs
Frank Goldberg, Vice Provost for Resource Planning and Management (ex-officio)
Mary Lelik, Director of Institutional Research (ex-officio)
Barbara Henley, Vice Chancellor for Student Affairs (ex-officio) – Michael Landek (Alternate)
John Denardo, CEO, Health Care Systems (ex-officio)
Mark Donovan, Executive Director, Facilities Management and Capital Programs (ex-officio)
David Taeyaerts, Director, Campus Learning Environment (ex-officio)